



Massachusetts Port Authority  
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September 18, 2012

Patrick J. Kennedy & Sons, Inc.  
Mechanical Contractors  
39 Gibson Street  
Boston, MA 02122

Attention: Paul K. Kennedy Jr.

Subject: 2011 Contractor of the Year  
Term Contractor Category

Dear Mr. Kennedy:

Several years ago the Massachusetts Port Authority's Capital Programs & Environmental Affairs Department (Massport) began a program to recognize the "best" contractor for a project completed in a given year. To be considered for the award, a contractor must be nominated by a Massport Project Manager. The nominated contractors are judged by a Massport selection panel on the following criteria: the quality of their construction work, adherence to schedule, cost containment, safety, conformance to operational constraints, supervision and project management.

Again, this past year was a very challenging year for Massport, as many important and difficult construction projects were undertaken. Massport was fortunate to have many competent and qualified contractors working on the projects completed in 2011, projects which varied in size and scope and included construction at various airport and seaport facilities. A select group of outstanding contractors were nominated for the 2011 Construction Contractor of the Year Award.

Massport is presenting awards in the following categories:

- Term Contractor of the Year Award
- Tenant Alteration Contractor of the Year Award
- Contractor of the Year (Project Less Than \$1 Million) Award
- Contractor of the Year (Project \$1M - \$5M) Award
- Contractor of the Year (Project \$5M - \$10M) Award
- Contractor of the Year (Project \$10 - \$50M) Award
- Contractor of the Year (Project Greater Than \$50M) Award

Your company was nominated in the Term Contractor of the Year category for the fine work performed on Contract No. MPA No. AP1110-C1 FY11-13 Term Mechanical. After careful evaluation of each contractor nominated and its work, based on the above criteria, the Capital Programs Department selected and is proud to recognize P.J. Kennedy & Sons as the 2011 Contractor of the Year (Term Contract category) for their excellent work on the above-referenced contract. Congratulations!

We have planned an awards ceremony for Monday, October 29th, from 2:00 to 3:00 p.m. in the Capital Programs Bid Room at our Logan Office Center. At that time, we can formally recognize P.J. Kennedy & Sons for their fine work. Please designate two members of your firm to attend and contact Helen Sweeney of our office at 617-561-1853 to confirm your attendance.

Sincerely yours,

MASSACHUSETTS PORT AUTHORITY



Houssam H. Sleiman, PE, CCM  
Director of Capital Programs & Environmental Affairs

cc: T. Johnson  
W. Gray  
D. Goodemote